



Drug Free Schools and Communities Act Biennial Review
FY 2022-FY2024

Certification of Biennial Review

As the President of Winona State University, I have read and support the Alcohol and Other Drug Policy.

Signature: [Signature] Date: 5/22/25

As the Vice President for Enrollment Management & Student Life Winona State University, I have read and support the Alcohol and Other Drug Policy.

Signature: [Signature] Date: 5/12/25

As the Dean of Students of Winona State University, I have read and support the Alcohol and Other Drug Policy.

Signature: [Signature] Date: 05/09/2025

The Drug Free Schools and Communities Act requires institutions of higher education to conduct a biennial review of their alcohol and other drug policies and prevention programs in order to identify and implement the needed changes.

The biennial review has two objectives:

- “1. To determine the effectiveness of, and to implement any needed changes to the Alcohol and Other Drug (AOD) prevention program, and
2. To ensure that campuses enforce the disciplinary sanctions for violating standards of conduct consistently (DeRizzo, 2006, p.13)”

The following is a report resulting from the Biennial Review of Winona State University’s alcohol and other drug prevention program implementation and policy enforcement for the 2022-2023 and 2023-2024 academic years. The biennial review report can be found on the Health Promotion webpages under the Alcohol & Drug Prevention tab on the left side of the page. The report can also be requested by contacting the Health & Wellness Promotion Coordinator in Health & Wellness Services.

Alcohol & Other Drug Prevention Program Goals

Winona State University’s AOD prevention program goals include:

- Foster changes in and beyond Winona State University to decrease illegal and high risk use of alcohol and other drugs while improving academic success, retention and wellbeing of all students in fulfilling WSU’s mission “A Community of Learners Improving Our World”.
- Educate students via peer education methodologies and high quality evidence based programs in alcohol and other drug use prevention.
- Engage students in all aspects of research and program development to assure high quality and appropriate prevention messages that resonate with the student population.
- Empower Students via peer education methodologies to make informed lifetime decisions regarding substance use and abuse.
- Develop and increase partnerships and collaboration with University entities and with other local community, state and national partners.
- Provide a reasonable level of care for individuals through AOD education, counseling and referral for treatment.
- Provide a safe and welcoming campus environment where students in recovery can receive support while working towards degree completion.

Recommendations for Next Biennium

- Review and update the strategic plan for ongoing growth and development of current alcohol and other drug prevention and education programs.
- Update current sanction schedule for accuracy in implementation and effectiveness.
- Update and improve the annual notice procedures for students and employees.
- Explore opportunities to evaluate and implement additional evidence-based campus prevention strategies to address “other drug use” by students including marijuana, cocaine, and misuse of prescription drugs.

Winona State University Alcohol & Other Drug Prevention Program Elements

WSU Health & Wellness Services utilizes the typology matrix provided by the Higher Education Center for Alcohol and Other Drug and Violence Prevention.

Winona State University Typology Matrix					
	Individual	Group	Institution	Community	State & Federal Policy
Knowledge, Attitudes, Behavioral Intentions <ul style="list-style-type: none"> • Cognitive/Behavioral • Motivational Enhancement • Education/Awareness 	E CheckUp To Go Programs (Referred) Motivational Interviewing through E CheckUp To Go Programs	Choices: Getting the Facts Courses: Group Based Education Residence Life Student Staff Training Order In Programming through Health Promotion	New Student Orientation: Campus Speaker and group discussion courses Orientation Semester Course		
Environmental Change <ul style="list-style-type: none"> • Alcohol Free Options 	Conduct sanctions for alcohol and drug policy violations	Alcohol Free Programming Occurring on a regular basis:	Alcohol & Drug Free Campus	Crime Prevention Taskforce (Community /Law	

<ul style="list-style-type: none"> • Normative Environment • Policy Enforcement 	E CheckUp To Go programs (referred)	Intramurals, UPAC Events, RHA Events, Residence Life Staff Events, Student Organization Events, Athletic Events, Etc.	Annual Policy Notification Programs WSU Medical Amnesty Policy H&WS Monitoring, Learning and Evaluation Committee (HERS) Practicum, Assessment Day and Focus Groups, etc.) Conduct & Prevention Team	Enforcement / University) Social Host Ordinance, City, 2012 Participation in Winona County Alliance for Sustenance Abuse Prevention.	
Health Protection	RA Security Rounds/Social Rounds Security-Welfare Checks Magnets, cups, and playing cards on Policy and Alcohol Poisoning		BAIT (Behavioral Assessment Intervention Team) Friday Morning Classes Security Shuttles DAAP (Drug & Alcohol Abuse Prevention Plan)	Winona Transit Safe Ride	
Intervention/Treatment	Community Referrals if Needed				

Affecting Knowledge, Attitudes and Behavioral Intentions

This category of activities includes cognitive/behavioral strategies, motivational enhancement, and educational/awareness programming. These are aimed at “changing people’s knowledge, attitudes, skills, self-efficacy, and behavioral intentions regarding reduced alcohol use” (Langford and DeJong, 2008, p.5).

Motivational Enhancement

E CheckUp To Go Programs

WSU offers E CheckUp To Go Programs for Alcohol to give students personalized evaluation of their use, negative consequences, and social norms clarification. Students may either self-refer or be required to complete the assessment(s) as part of university adjudication. The E CheckUp To Go Programs are developed and produced by San Diego State University. In addition to the web-based assessment, WSU utilizes trained staff, including the Health Promotion Coordinator and a graduate assistant to provide a motivational interview for students once the assessment is completed.

Education/Awareness

Choices: Getting the Facts

In addition to E CheckUp To Go programs, WSU offers a 1 hour group based interactive alcohol abuse prevention program called Choices: Getting the Facts. This course utilizes the interactive journaling curriculum to engage students in self-reflection and discussion about facts, risks and norms associated with alcohol while equipping them with information, strategies and skills to make wise decisions. The course is taught by the Health Promotion Coordinator and a trained graduate assistant in Health & Wellness Services. The curriculum is based upon research by the University of Washington Addictive Behaviors Research, which has been recognized by NIAAA and SAMHSA as leading alcohol abuse prevention for college students. Students may either self-refer or be required to complete the course as part of university adjudication.

Training/Professional Development

Various campus departments request alcohol and other drug prevention programs through Health & Wellness Services' Health Promotion Office for student staff training and education such as Residence Life and Housing, Freshman Orientation Committee, etc.

Order In/Don't Cancel That Class Programming

Order In and Don't Cancel That Class Programming are a set of 1 hour group based educational sessions offered by the staff of the Health Promotion Office to student groups/organizations, departments, university programs and professors utilizing participatory approaches in numerous topics. All of the programs have evaluation tools, handouts and facilitator guide. The health promotion staff consists of trained graduate assistants and trained peer educators. Topics include: nutrition, stress, sleep, sexual health, mental health/suicide prevention, alcohol and other drugs, digital life presence, gender based violence (stalking, harassment, sexual assault, etc.), and more.

Environmental Management

Environmental management strategies are those that seek to eliminate or modify the environmental factors that contribute to the problem (Langford and DeJong, 2008). There are five categories of environmental management: alcohol free options, alcohol marketing/promotion, promoting a healthy normative environment, reducing alcohol availability and policy development and enforcement (DeRicco, 2006).

Alcohol Free Options

Warrior Entertainment Network

The Warrior Entertainment Network sponsors numerous alcohol free events multiple nights of the week throughout the academic year on a regular basis. All programming is designed to attract students to events on campus which are alcohol-free rather than off campus events.

Kryzsko After Dark

Kryzsko After Dark is a substance free late night alternative programming series. It occurs 6 times per year in the Student Union from 9pm to midnight. Activities include live entertainment, bingo, trivia, crafts, karaoke, free food and more. Kryzsko After Dark's attendance averages about 400 students. The peak of attendance was when it was first implemented in 2019, where 1400 students attended.

Residence Life Alcohol Free Housing and Programming

WSU Housing and Residence Life continues to offer substance free housing and programming to students on a regular basis. Resident Assistants on campus must create an engaging bulletin board and host an event once per semester that educates the students in their Residence Halls on the topics of alcohol and drugs.

Ongoing Alcohol Free Activities

The Office of Community Engagement provides numerous community volunteer opportunities and service learning projects throughout the university community. Numerous campus departments/programs offer alternative spring break trips annually. According the Office of Community Engagement, 80% of WSU students report participating in some form of volunteering or service learning activities completing 164,000 hours of volunteering and service learning activities in 2017-2018. Due to COVID, the Office of Community Engagement has not been able to collect accurate data concerning student volunteer hours and service-learning activities. It is expected that updated figures will be available by 2023.

Campus Building Space

The University provides a student union, Kryzsko Commons that is open until 2:00am during the academic year. The Integrated Wellness Complex Fitness Center is open until 10pm 7 days a week and offers numerous intramural sports leagues with over 3,000 students participants per year. The campus library, Krueger Library, is also open late until 1:00am Sunday- Thursday.

Alcohol Marketing/Promotion

The campus alcohol and other drug policy restrict alcohol related marketing in all university publications, by student organizations and on-campus in general. The alcohol and other drug policy also restrict sponsorship by the alcohol industry for on-campus events and University events taking place off campus.

Promoting a Healthy Normative Environment

The University continues to promote a healthy normative environment through multiple ways including social norms messaging across campus. Health and Wellness Services annually facilitates an online assessment experience through 3rd Millennium Classrooms. The Alcohol Wise and Marijuana Wise assessments were sent to all first-year students prior to arriving to campus and six weeks post arriving to campus in 2020. Social norms are garnered from this survey and shared in numerous digital marketing channels across campus. Health and Wellness Services is continually updating and pursuing new avenues of education. In the future, Health and Wellness Services will be utilizing the Ohio State University ScreenU alcohol assessment. ScreenU also has cannabis and prescription drug assessments that can be requested through Health Promotion.

On August 1, 2013, the state of Minnesota passed a state statute providing immunity from prosecution for individuals who seek medical assistance for friends who require medical assistance due to intoxication. Prior to this legislation, the University had established an amnesty policy for students seeking medical assistance for friends who require medical assistance due to intoxication. The University amnesty policy goes beyond alcohol, but also provides immunity for students consuming other substances in situations requiring medical assistance.

Reducing Alcohol Availability

The University restricts alcohol on campus with rare exceptions (e.g., Game Day Experience, alumni awards dinner) and can only be served at the discretion of the University President. Given that alcohol is restricted on campus, there is no alcohol allowed in the residence halls or apartments on campus.

The illegal use, possession, distribution, manufacture or sale of any controlled substance, drugs, or alcoholic beverages is prohibited for individual students and/or student organizations at

University events on or off-campus and on travel status when representing the University (e.g., as a member of athletic team, sports club, Student Senate, student organizations and groups, member of a University group, delegation, etc.).

Further restrictions or allowances for legal and responsible use of alcohol may apply to individual students or student groups on travel status, based on the specific program's needs and direction of the faculty or staff supervisors/ advisors.

The University's alcohol and other drug policy (see page 15) is comprehensive in scope, the policy clarifies expectations for students off-campus, prohibits disruptive use of alcohol (aimed at student drinking off-campus and causing problems on-campus), and restricts alcohol advertising, among other areas addressed. The policy is supported by and supports other policies that already exist such as:

- Winona State University Hazing Policy:

<http://www.winona.edu/sld/hazingpolicy.asp>

- Winona State University Student Conduct Code:

<http://www.winona.edu/sld/studentconductcode.asp>

- Winona State University Residence Life and Housing Handbook:

http://www.winona.edu/housing/Media/Housing_Policies_Proc_Handbook_2014-15_In_Order.pdf

The data below is from the University's most recent Security Report required by the Clery Act. This shows the number of persons arrested for liquor and drug law violations and referred for alcohol or other drug policy violations during the calendar years of 2022-2024.

Liquor law arrests	2023	13
	2022	1
	2021	28

Liquor law violations referred for disciplinary action	2023	219
	2022	62
	2021	166
Drug law arrests	2023	0
	2022	0
	2021	2
Drug law violations referred for disciplinary action	2023	0
	2022	0
	2021	2

Sanction Programming for Students Referred for Conduct Action

Students are referred through student conduct violations involving alcohol or marijuana. Currently, one level of Choices: Getting the Facts is offered and two E CheckUp To Go Programs for alcohol and marijuana, respectively. However, decisions are made by hearing officers who base all decisions individually to maximize student learning in each case.

1st Time Alcohol Offense

- Choices: Getting the Facts
- Additional Sanctions as assigned by staff (Director of Student Conduct & Citizenship or Housing and Residence Life Professional Staff).

2nd Time Alcohol Offense

- E CheckUp To Go: Alcohol including a 30-minute motivational interview with Health Promotion Graduate Assistant.
- EChug online course
- Additional Sanctions as assigned by staff (Director of Student Conduct & Citizenship or Housing and Residence Life Professional Staff).

3rd Time Alcohol Offense

- Obtain External Alcohol and Other Drug Assessment.
- Housing Contract Terminated- \$800 Cancellation Cost.
- Possible suspension from University.

- Additional Sanctions as assigned by staff (Student Conduct Office/Dean of Students or Housing and Residence Life Professional Staff).

1st Time Marijuana Offense

- ScreenU Cannabis including a 30 minute motivational interview with Health Promotion Coordinator or Health Promotion Graduate Assistant.
- Additional Sanctions as assigned by staff (Student Conduct Office/Dean of Students or Housing and Residence Life Professional Staff).
- Housing Contract Terminated- \$800 Cancellation Cost.

2nd Time Marijuana Offense

- Obtain External Alcohol and Other Drug Assessment.
- Housing Contract Terminated- \$800 Cancellation Cost.
- Possible suspension from University.
- Additional Sanctions as assigned by staff (Student Conduct Office/Dean of Students or Housing and Residence Life Professional Staff).

Choices Attendance (Required for Adjudication)

Academic Year 2022-2023:	84 attended
Academic Year 2023-2024:	61 attended

ECheckUp To Go Alcohol (Required for Adjudication)

Academic Year 2022-2023:	1 attended
Academic Year 2023-2024:	2 attended

ScreenU Cannabis (Required for Adjudication)

Academic Year 2022-2023:	1 attended
Academic Year 2023-2024:	3 attended

Health Protection

Security guards and residence life staff members are trained to be alert, while monitoring residence halls and patrolling the campus, for students or others on campus who show signs of

incapacitation and may be in need of emergency medical treatment. The prompt intervention of these individuals has been critical to preventing further harm and even possibly, saving lives. Other strategies directed at individuals include:

There are multiple opportunities for students to receive substance use counseling and support services.

Counseling & Wellness Services

Peer Support

Winona Health Counseling Services

Hiawatha Valley Mental Health Center

Common Ground MN

Members of the University Conduct system are trained to use motivational interview techniques when discussing alcohol and other drug related incidents with students in a conduct setting. They are able to make referrals to resources such as E Check Up To Go programs, Choices: Getting the Facts, Health, Counseling & Wellness Services as needed.

Intervention/Treatment

Staff counselors in Counseling and Wellness Services department provide individual counseling for alcohol and other drug use to students who have sought assistance or who have been referred for assistance. Counselors make referrals to community agencies and providers as needed.

Health & Wellness Services practitioners conduct health screenings with students that include questions about alcohol use and make referrals as needed.

Annual Policy Notification Process

The alcohol and other drug policy can be found in the Residence Life and Housing Handbook and on Student Life and Development website. These publications are available to all students and employees. ***Appendix A contains the Alcohol & Other Drug Policy.***

The policy can be found on the following websites:

- Winona State University Student Conduct Code:

<http://www.winona.edu/sld/studentconductcode.asp>

- Winona State University Residence Life and Housing:

<http://www.winona.edu/housing/policy.asp>

NOTE: Although the Minnesota Medical Cannabis Law and program allows seriously ill Minnesotans to use medical marijuana to treat certain conditions, the possession and use of marijuana remains illegal under federal law, including the Drug-Free Schools and Communities Act, the Controlled Substances Act, and the Campus Security Act, and Board Policy 5.18 Alcoholic Beverages or Controlled Substances on Campus. Therefore, the use, possession, production, manufacture, and distribution of marijuana continues to be prohibited while a student is on college or university owned or controlled property or any function authorized or controlled by the college or university.

Alcohol & Other Drug Policy

I. Philosophy

Winona State University is an environment in which the personal, social and academic growth of students is free from mind-altering chemicals including drugs and alcohol.

WSU recognizes that drugs and alcohol constitute significant personal and social problems within society in general and colleges in particular. WSU supports, promotes, respects and expects adherence to federal and state laws regarding alcohol and drugs.

WSU demonstrates its values concerning an excellent educational environment, encouragement of a student's maturity, and federal and state laws regarding drugs and alcohol in a variety of ways. WSU promotes and presents, to all members of the community, drug and alcohol awareness programs that address issues proactively. WSU offers a multitude of programs on student development; provides programming to students on developing the skills necessary to be effective at WSU and in life; empowers students who choose not to drink; offers easy access to services that are intended to assist students who have alcohol or drug problems; and provides students with the opportunity to choose a substance-free living and learning experience.

Winona State University (WSU) is committed to fostering a campus environment that prioritizes the holistic personal, social, and academic growth of its students. Central to this commitment is our comprehensive Drug and Alcohol Abuse Prevention Program, which aligns with federal and state regulations, including the Drug-Free Schools and Communities Act. This program aims to decrease illegal and high-risk use of alcohol and other drugs, thereby enhancing academic success, retention, and overall well-being of our students.

Our approach is multifaceted, incorporating educational initiatives such as the CHOICES program and the E-Checkup To Go assessments, both designed to help students make informed

decisions about alcohol and marijuana use. Additionally, WSU collaborates with local and state partners to implement evidence-based strategies tailored to the unique needs of our student population. These efforts are regularly evaluated to ensure their effectiveness and relevance.

II. Winona State University Alcohol and Other Drug Policy

Winona State University and this policy comply with and support Minnesota State Board policy, which prohibits excessive or illegal use, sale, or distribution of alcoholic beverages at Minnesota State Colleges and Universities and University-sponsored events on or off-campus.

A. Definitions

1. Student—means all persons who:

- a. Are enrolled in one or more courses, either credit or non-credit, through the University.
- b. Withdraw, transfer or graduate, after an alleged violation of the Student Code of Conduct.
- c. Are not officially enrolled for a particular term but who have a continuing relationship with the University.
- d. Have been notified of their acceptance for admission or have initiated the process of application for admission or financial aid.
- e. Are living in a University residence hall although not enrolled in the University.

2. University Recognized Organization: Any student group and/or organization that has successfully completed the process outlined by the Student Senate on forming a club or organization.

3. Travel Status: The period from departure until return to campus by students who have obtained travel authorization through the appropriate University representative for a University sponsored event.

4. Events: Activities that include, but are not limited to, official meetings, practices, competitions or trips involving students, registered student organizations (e.g. clubs, intramural, club sports, etc.), or intercollegiate athletic teams.

5. University Premises, Property and Facilities: Any building or property owned by Winona State University or that is controlled by the institution but owned by a third party.

6. Off-Campus Conduct: Any behavior that threatens the health or safety of our students, disrupts the educational process and/or negatively affects the University's relationship with the community.

B. Applicability of the Policy

1. Violation of the Alcohol and Other Drug Policy, the Student Code of Conduct, Minnesota State and University policies including Residence Life policies, Technology policies and/or local, state, or federal laws regarding use, possession, or distribution of alcohol and/or other drugs, or drug paraphernalia which may result in issuance of a court summons, arrest, or referral for University conduct action or any combination of the above.
2. This policy applies to all on-campus and off-campus activities that are considered University activities, such as events and officially sanctioned field trips. This policy also applies to student organization-sponsored activities and events.
3. This policy applies to students, student groups and organizations, and their guests or visitors on University property and facilities engaged in a University activity. WSU employees should refer to the Office of Human Resources for applicable policies.
4. Violations or alleged violations of local ordinances, state or federal laws may subject student(s) and/or student organizations to conduct action by the University when these violations occur on campus, on University owned property, during a University activity or event, or when behavior on or off-campus adversely affects the University's educational, research or service functions. Examples of off-campus behavior which may be subject to University conduct action include, but are not limited to the following: underage consumption, selling or otherwise providing alcohol to underage persons; hosting underage drinking or disruptive parties; actions that threaten or endanger the health or safety of individuals; using, selling or distributing illegal drugs; sexual violence; and/or hazing.

C. Alcohol and Other Drug Policy

1. On-Campus: The use, possession, distribution, manufacture or sale of any controlled substances, illegal drugs, or alcoholic beverage is prohibited on campus. Students may use and possess prescription drugs (including controlled substances) for which they have a valid/current prescription.
2. Off-Campus: As members of the University community, students are expected to behave responsibly and comply with the law. University community members violating civil or criminal law may be subject to University conduct procedures when that conduct occurs off-campus and adversely affects the educational, research, or service functions of the University. Unlawful behavior by individual students or student organizations should be reported to the University (i.e. President, Vice Presidents, Deans, Directors and Supervisors either verbal or in writing). If reported, the University may take appropriate conduct action. The illegal use, possession, distribution, manufacture or sale of any controlled substance, drugs, or alcoholic beverages is prohibited for individual students and/or student organizations:
 1. at University events on or off-campus;
on travel status when representing the University (e.g., as a member of athletic team, sports club, Student Senate, student organizations and groups, member of a University group, delegation, etc.). Further restrictions or allowances for legal and responsible use of alcohol may apply to individual students or student groups on travel status, based on the specific program's needs and direction of the faculty or staff supervisors/ advisors.

Student leaders, faculty, staff supervisors/advisors and coaches assume responsibility for ensuring University policies and local, state, and federal laws are followed.

3. Disruptive use of alcohol and other drugs is prohibited. Disruptive use of alcohol and other drugs, regardless of where consumed or ingested, includes behavior that disrupts the University community, endangers the health or safety of self or others, results in damage to University or personal property, or requires the intervention of University or community resources. Examples of disruptive use include, but are not limited to, disorderly conduct, excessive noise, violence, threats, vandalism, or intoxication (regardless of age), that leads to intervention by University personnel, law enforcement personnel or medical personnel.

4. The public display of advertising or promotion of alcoholic beverages or illegal drugs, in University buildings or any other public campus area including all University-owned housing areas is prohibited. This includes alcohol containers, banners, lighted beer/ liquor signs, and large inflatable advertising.

5. The possession or display of alcohol "trophies," or other forms of empty alcohol containers, is not allowed on campus. The presence of empty containers, devices designed or intended to be used for the rapid consumption of alcohol (i.e., races, games, etc.), or drug paraphernalia, is prohibited. Possessing any of these materials may be considered evidence of use, consumption, or distribution.

6. The following advertising and promotional activities are prohibited for any student, University employee, registered student organization, or University office, department or program:

- a. Using alcoholic beverages as awards or prizes in connection with University events;
- b. Providing promotional items or advertising associated with alcohol and illegal drugs at University sponsored student events. This includes, but is not limited to, such items promoting alcohol or drug use on cups, shirts, beverage can coolers, or any other items advertising or promoting alcohol or illegal drug use;
- c. Advertising alcohol and/or illegal drugs in University controlled or affiliated publications, or on University premises, including University affiliated web sites;
- d. Advertising that includes brand names, logos, prices, visual images or phrases that refer to consumption of alcoholic beverages and use of illegal drugs;
- e. Use of alcohol for recruiting and student organization fund-raising activities and events;
- f. Purchasing alcohol and other drugs with University or organization funds, including student activities fee allocations; and
- g. Consuming or transporting alcohol and other drugs in University vehicles.

D. Exceptions to these policies

1. An exception for instructional purposes in accordance with Minnesota State Board Policy 5.18 allows for the use of alcohol in laboratory and classroom instruction or experiments.
2. Students may use and possess prescription drugs (including controlled substances) for which they have a valid/current prescription.
3. The Chancellor or the Office of the Chancellor, and the President of Winona State University have delegated authority to approve use of alcohol at specific special events on campus or University sponsored events off campus. Approval shall be consistent with the Alcohol and Other Drug Policy and with Minnesota State procedures. The procedures shall address the following: compliance with local ordinances and state law relating to sale; possession or consumption of alcohol; providing adequate dram shop/public liability insurance; and any other matters deemed necessary. Students who are of legal age to consume alcohol may choose to do so at these events.
4. Students studying abroad are expected to comply with the laws of the foreign country and the policies of the host institution or sponsoring program. Additionally, all enrolled students, including students who are studying abroad, must abide by all University policies, including but not limited to the Student Code of Conduct.
5. The University recognizes that various violations of the Student Code of Conduct involve use of alcohol. The University encourages the reporting of conduct violations such as sexual assault, hazing, physical violence, harassment and others and, therefore, the University may choose not to hold students accountable for Student Code of Conduct violations related to alcohol and other drugs when a more serious violation/crime has occurred.

Citations

DeRicco, B. (Ed). (2006). *Complying With the Drug-Free Schools and Campuses Regulations [EDGAR 86]: A Guide for University and College Administrators*. Department of Education/Higher Education Center for Alcohol and Other Drug Abuse and Violence Prevention.

Langford, L. & DeJong, W. (2008). *Strategic planning for prevention professionals on campus*. Washington, DC: U.S. Department of Education, Office of Safe and Drug-Free Schools, Higher Education Center for Alcohol and Other Drug Abuse and Violence Prevention.